

1 Sep 2022

10th RMPP Participants

10th REGIONAL MARSEC PRACTITIONER PROGRAMME (RMPP)
ADMINISTRATIVE INSTRUCTIONS (AMENDMENT 1)

INTRODUCTION

1. The 10th Regional MARSEC Practitioner Programme (RMPP) is co-organised by the Republic of Singapore Navy (RSN) and S. Rajaratnam School of International Studies (RSIS). It will be conducted from 5 to 9 Sep 22 at the Changi Command and Control Centre (CC2C) in RSS *Singapura* - Changi Naval Base (CNB). The 10th RMPP brings together MARSEC practitioners from regional and extra-regional navies, coastguards, as well as maritime and enforcement agencies to enhance appreciation of our MARSEC environment and facilitate exchange of views and perspectives on MARSEC issues.

PROGRAMME DATES

2. The 10th RMPP will be conducted from 5-9 Sep 22. Participants who are flying-in from overseas, are requested to arrive in Singapore **no later than 4 Sep 22**.

PROGRAMME OBJECTIVES

3. The objectives of the 10th RMPP are as follows:
- a. To enhance appreciation of the evolving regional MARSEC environment and associated security challenges.
 - b. To build professional knowledge and requisite skills to perform duties as a MARSEC practitioner.
 - c. To forge friendships and build trust among regional MARSEC practitioners through the "Singapore Experience".

10th RMPP PROGRAMME

4. The broad programme includes (a) classroom-type lectures and presentations by academia and Subject Matter Experts (SMEs), (b) experiential learning facilitated through professional unit visits and (c) networking

touchpoints through small/big group discussions and (d) Senior Commanders' Dialogue. Please refer to **Annex A** for the detailed programme.

- a. Theme. The theme for the 10th RMPP is “Evolving Maritime Security Challenges – How Can We as Practitioners Stay Relevant?”
- b. Professional Unit Visits. Participants will be visiting **the Regional Humanitarian & Disaster Relief Coordination Centre (RHCC), the Information Fusion Centre**, Police Coast Guard Headquarters and Singapore Maritime Gallery as part of RMPP.
- c. Senior Commanders' Dialogue. The Senior Commanders' Dialogue allows participants to relate classroom theory with “real world” MARSEC issues. The session will feature Mr Krishnaswamy Natarajan, Executive Director, ReCAAP Information Sharing Centre, RADM Matthew Sibley, Deputy Commander Pacific Area U.S. Coast Guard and Air Commodore Guy Wilson, Chief of Operations Maritime Border Command.

PRE-EVENT PREPARATION

5. Discussion questions will be promulgated to the participants closer to RMPP. These questions will be further discussed during the big/small group discussion sessions during RMPP.

GENERAL ADMINISTRATION

6. The general instructions related to daily administrative matters (including joining instructions on the first day), safety and security are detailed in **Annex B**.

CONTACT & EMERGENCY INFORMATION

7. Please contact Ms Joan at +65 81184558 /Major Surendran at +65 91833411 should you require urgent assistance. Enclosed are some important contact numbers to take note:
 - a. Changi Medical Centre – 65444941
 - b. Singapore Police Force - 999
 - c. Ambulance Services - 995

CONCLUSION

8. RMPP creates opportunities for participants to foster mutual understanding, engender trust, enhance inter-operability among regional and extra-regional organisations. The IFC looks forward to your active participation and to hosting you in Singapore!

LTC Lester Yong
Head Information Fusion Centre
Officer Conducting Exercise

Annexes:

- A. 10th RMPP Schedule
- B. General Admin Instructions
- C. 10th RMPP Syndicate Groupings
- D. Unit Visit & Transport Plan

ANNEX A

10th RMPP SCHEDULE

Time (UTC +8)	Sun – 4 Sep	Mon – 5 Sep	Tues – 6 Sep	Wed – 7 Sep	Thu – 8 Sep	Fri – 9 Sep
AM 0830 to 1200	Arrival of RMPP Participants	0800 to 0830 Arrival and Registration of Participants	0930 - 1200 Visit to Singapore Maritime Gallery (VISIT GROUP 3 & 4) 1030 - 1200 Visit to IFC & RHCC (VISIT GROUP 1 & 2)	0830 - 0900 IFC Area of Interest Brief (Part 1) LCDR Mark Douglas <i>New Zealand ILO, IFC</i>	0830 - 0900 IFC Area of Interest Brief (Part 2) LCDR Tim Laird <i>Australia ILO, IFC</i>	
		0830 to 0900 Admin Brief MAJ Surendran, <i>Head Exercise & Engagement, IFC</i>		0900 - 1000 Theft, Robbery and Piracy at Sea & Info- Sharing Prof Christian Bueger, <i>Professor of International Relations, University of Copenhagen</i>	0900 - 1000 Illegal, Unregulated, Unreported Fishing Dr Vu Hai Dang, <i>Senior Research Fellow, National University of Singapore</i>	
		0900 - 0905 Welcome Address RADM Yong Wei Hsiung, <i>Commander MARSEC Command/MSTF</i>				
		0905 - 0910 Welcome Address Prof Ralf Emmers, <i>Dean, RSIS</i>				
		0910 - 0930 Group Photo at CC2C Lobby				
		0930 - 1030 Tea Break + Networking Session		1000 - 1030 Tea Break	1000 - 1030 Tea Break	1000 - 1130 Senior Commanders' Dialogue

		1030 - 1200 Setting the Stage Prof Geoffrey Till, <i>King's College, London and</i> <i>Advisor to the Maritime</i> <i>Security Studies Program,</i> <i>RSIS</i>		1030 - 1200 Small / Big Group Discussion	1030 - 1200 Small / Big Group Discussion	Mr Krishnaswamy Natarajan, <i>Executive Director,</i> <i>ReCAAP ISC</i> RADM Matthew Sibley, <i>USCG Deputy</i> <i>Commander, PACAREA</i> ABF Commander Claire Rees <i>Deputy Commander</i> <i>Maritime Border</i> <i>Command</i> <i>(Virtual)</i> Moderator: Ms Jane Chan, <i>Senior Fellow, Maritime</i> <i>Security Programme</i> <i>Coordinator, RSIS</i> 1130 - 1140 Token of Appreciation Presentation to Senior Commanders
Lunch		1200 – 1300 Lunch				1200 to 1300 Special Buffet Lunch / 10th RMPP Commemoration
PM 1300 to 1630		1300 - 1630 Visit to PCG HQ	1300 - 1430 Contemporary MARSEC Issues - Small Group Discussion Prof Christian Bueger, <i>Professor of</i> <i>International</i>	1300 - 1530 Visit to IFC / RHCC (VISIT GROUP 3 & 4) 1400 - 1630 Visit to Singapore Maritime Gallery (VISIT GROUP 1 & 2)	1300 - 1320 Emerging MARSEC Threats - Maritime Terrorism Dr Jolene Jerard, <i>Adjunct Senior</i> <i>Fellow, RSIS</i>	

			<p><i>Relations, University of Copenhagen</i></p>		<p>1320 - 1340 Emerging MARSEC Threats - Drug Trafficking / Irregular Human Migration Dr Asyura Salleh, <i>Global Maritime Crimes Programme, UNODC</i></p> <p>1340 - 1400 Emerging MARSEC Threats - Maritime Cyber Crimes Joe Chan, <i>Director (Cyber), KPMG</i></p> <p>1400 - 1430 Emerging MARSEC Threats - Panel Discussion / Q & A Moderator: Prof Christian Bueger, <i>Professor of International Relations, University of Copenhagen</i></p>	
			<p>1430 – 1500 Tea Break</p>		<p>1430 – 1500 Tea Break</p>	
			<p>1500 - 1630 Law of the Sea</p>		<p>1500 - 1505 Closing Address LTC Lester Yong <i>Head IFC</i></p>	

			Prof Robert Beckman, Adjunct Senior Fellow, RSIS (Virtual)		1505 - 1520 Token of Appreciation Presentation to Speakers	
Evening Programme	1700 - 1900 Registration of Participants					

ANNEX B

GENERAL ADMINISTRATIVE INSTRUCTIONS

EXERCISE LOCATION

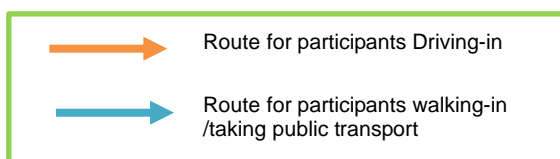
1. CNB is located at the eastern end of Singapore. CC2C is the building in CNB located near the entrance (**Address: Changi Naval Base, 103 Tanah Merah Coast Road, #02-01, S498750**). The location of CNB and CC2C are shown in **Figure A1** and **Figure A2**.



Figure A1: Location of CNB



Figure A2: Location of CC2C



B-1

OFFICIAL OPEN

Route for Drive-in

ACCOMMODATION

2. International fly-in participants are required to arrange for their own in-country accommodation. For the 10th RMPP participants, the organising committee has negotiated a special hotel package with **Ramada by Wyndham Singapore at Zhongshan Park** (16 Ah Hood Road, Singapore 329982) and **Days Hotel by Wyndham Singapore at Zhongshan Park** (1 Jalan Rajah Singapore 329133). Participants may get in-touch with Ms Wong Lily (Senior Business Development Manager) for hotel bookings at Tel: (65) 6808 6806 / Hp: (65) 83395090, or Email: lily.wong@ramada-dayshotelssingapore.com.

TRANSPORTATION

3. Airport Transfers. Kindly note that arrival and departure transfers to and from the Airport are **NOT** provided.

4. Daily Transfer. During the programme proper, coaches will be arranged daily to transport participants between **Ramada by Wyndham Singapore at Zhongshan Park**¹ and **Changi Naval Base**, before and after the day's programme. The coaches will **NOT** do detours to any other destination. Participants are requested to board before **0715** on first day (5 Sep) and **0730H** at the start of every other day of the. No additional transport will be provided for latecomers.

5. Alternative Transportation. Participants can opt to travel using their own mode of transport to CC2C. Participants are requested to arrive at the CC2C by **0830H daily**. Registration will start at **0800H** on the first day.

a. Only those who have registered their vehicles and have prior approved security clearance can drive into CC2C.

b. Participants can opt to travel to CNB using alternative options via Taxi, or through ride applications like GRAB or GOJEK. Please allocate sufficient travelling and waiting time for the ride.

c. Travel to Tanah Merah Station (EW4). From the station exit, make a right turn and head towards Exit B. Take Bus 35 at the bus stop of Exit B and alight at the **6th stop** opposite CNB (Bus stop name: Opp Changi Naval Base).

¹ Participants staying in Days Hotel by Wyndham Singapore at Zhongshan can walk over to Ramada by Wyndham Singapore at Zhongshan for the transport pick-up to Changi Naval Base (CNB).

REGISTRATION & WELCOME PACKAGE

6. Fly-in participants are required to register on **4 Sep 22 (Sunday)** and collect their welcome pack, including the RMPP pass and updated administrative instructions. A registration booth will be set up at the lobby of **Ramada by Wyndham Singapore at Zhongshan Park** from 1700H – 1900H. For those who are unable to register on 4 Sep 22, registration will be set up on 5 Sep 22, at the main entrance of MOEC (level 2 of CC2C) from 0800H – 0830H.

DAILY WORKING ATTIRE

7. Attire. The attire is working rig for military personnel and office working attire for non-military personnel during the 10th RMPP.

MEALS

8. Meals. Lunch and tea breaks will be provided for the entire duration of the programme daily.

FACILITY

9. A dedicated prayer room will be available on-site at the CC2C. The organising committee will be able to advise the location of the room upon the participants' arrival.

SECURITY

10. Physical Security.

a. Base Access. Entry into CNB for exercise participants will be by RMPP Pass only. Entry into other buildings is not allowed unless arrangements has been made with the host unit or accompanied by designated RSN personnel.

b. RMPP Pass. The RMPP passes will be issued to all participants (non-CNB base residents) during the registration on **4 and 5 Sep 22**. These passes are to be displayed at all times when in CNB. Participants are

required to carry their individual identity cards for ground verification. Please note that the passes are not transferable and must be returned to the organisers at the end of the exercise on **9 Sep 22**. If your exercise pass is lost / misplaced, please report to the organisers immediately.

c. Prohibited items. The following items are strictly not to be carried or brought into CNB:

- (1) Firearms and any dangerous weapons
- (2) Ammunition and Explosive substances
- (3) Controlled Drugs
- (4) Pornographic articles/magazines
- (5) Smuggled and counterfeit items

11. Information Security.

a. Electronic/Computer Media Control. All participants are encouraged to bring their own laptops. There will be limited Wi-Fi internet access at the CC2C.

b. Photography/Video. The event venue is an area which allows participants to bring in their camera-enabled phones / devices. However, please be informed that **no photography and/or videography are allowed inside the CNB compound at all times**.

SAFETY

12. Fire Safety / Evacuation Holding Area. In the event of any emergencies, all participants are to muster at the evacuation Holding Area (HA) immediately. The designated evacuation HA is at the carpark beside CC2C and marshals will be on site to direct movement.

13. COVID-19 measures. All participants are to comply with the COVID-19 measures in accordance with the national guidelines. For more information, please refer to <https://www.moh.gov.sg/covid-19-phase-advisory>.

14. Medical Emergencies. Basic medical services are available in the Base Medical Centre for minor ailments. For medical emergencies, participants are advised to approach their National Embassy / High Commission for assistance.

ANNEX C

10th RMPP SYNDICATE GROUPINGS AT MOEC

Syndicate 1 (11 PAX)	
LCDR Francis Eclevia	IFC-IOR
LCDR Domenico Faraci	Italian Navy
LCDR Joanna Black	UKMTO
SUB LT Djamessi Yaotsè Ezéchiél Sitsofe	Togo Navy
ASP Lee Hong Tat	PCG
CPT Josiah How	RSN
Wong Kai Cheong	INTERTANKO
Akshat Arora	The Standard P&I Club
Lam Ee Her	Maritime Security Advisor
LCDR Mark Douglas	New Zealand ILO
LCDR Ngwe Hlaing Htun	Myanmar ILO

Syndicate 2 (11 PAX)	
CDR Dusit Kaladis	Royal Thai Navy
CDR Stefan Mattsson	Swedish Navy
LT Trimoa Elisam	Togo Navy
Hassan Ali Khalfan Muhail Al Bedwawi	UAE Navy
ISP Ma Weiliang	PCG
Malcom Tan	SMCC
Fabian Teo	Carnival Corporation & plc
Mohammad Azadur Rahman	Bernhard Schulte Shipmanagement (Singapore) Pte Ltd
RADM Jacques Riviere	CMA CGM
LT Park Jinwoo	South Korea ILO
LTC Greg Nette	Canada ILO

Syndicate 3 (10 PAX)	
MR Charlie Brown	US Navy
CAPT Sherwin Respeto	Philippine Navy
LCDR Abdulaziz Alsabi	Royal Saudi Navy
CDR Afif Putera	TNI AL
Mr Vincent Lee	MPA
Amit Chaudhary	DASM
Capt Suthan Rao	POSH
Suraj Sundaresan	Eastern Pacific Shipping
LCDR Shazarul	Malaysia ILO
CDR Stephan Litzler	France ILO

Syndicate 4 (11 PAX)	
LT Martinez De Banos	Spanish Navy
CDR Fahid Al Sahli	Royal Saudi Navy
LCDR Eric Frecon	French Navy
LCDR Dimas Darmawan	TNI AL
ASP Gincent Choy	ICA
Mark Ko	Tian San Shipping
Akash Mittra	Teekay Marine (Singapore) Pte. Ltd.
Neti Viswanath	DNV
Jonathan Hillman	Maritime Security Inspector
CG CDR Angela Naval Salih	Philippine CG ILO
CDR Carlos Dall'Orto	Peru ILO

Syndicate 5 (11 PAX)	
CDR Luis Perales	Spanish Navy
CDR Pratum Yamsungnoen	Royal Thai Navy
LT Ahmed Al Mayasi	Royal Navy of Oman
Comdt (JG) Simranjeet Singh	Indian Coast Guard
MR Muhammad Idaffi Othman	MFA
CPT Darrick Ang	NWS
Tham Yoke Meng	IMC Ship Management Pte Ltd
Rahul Kapur	BSM
Shashi Bhushan	Eastern Pacific Shipping
LCDR Timothy Laird	Australia ILO
LCDR Arnold San Joaquin	Philippine Navy ILO

Syndicate 6 (11 PAX)	
Superintendent Chow Shun-wai, Terence	Hong Kong Marine Police
CAPT E. Magnalardo	Italian Navy
CDR Ario Sasongko	TNI AL
MR Leo Yik Chian	Singapore Customs
ME3 Ruan Qin Yuan	SMCC
Alex Lee	iO3 Pte Ltd
Simon Chew Tee Yong	CMA CGM
Michael Phoon	Singapore Shipping Association
Yeo Shiduan	Fairfield Maritime
LCDR Hoang Cong Linh	Vietnam ILO
LCDR Christian Hegering	Germany ILO

Syndicate 7 (11 PAX)	
DR. Asyura Salleh	UNODC
LCDR Ben Couch	Royal Australian Navy
Dy Comdt Saurabh Yadav, ICG	Indian Coast Guard
LT Tayla Cox	Royal New Zealand Navy
MX13 Rena Ang	MHA / JOG
MAJ Lye Ji Fang	DRG
Peng Chu Xing	Pacific International Lines
Chia Chun Hoe	BP Singapore
Peter Lim	DNV
LCDR Gary Brogan	United Kingdom ILO
LCDR Amar	Indonesia ILO

Syndicate 8 (11 PAX)	
LT Tiff Hampton	Royal Australian Navy
LT William Benbow	Royal Navy
CG CAPT Nelson Jay T Timbang	Philippine Coast Guard
Ahmed Rashid Ahmed Khasaw Al Naqbi	UAE Navy
CPT Darren Yau	JOD
MS Azlina Jailani	MHA / JOG
Captain Geoffrey John Pearson	BW LPG
Ali Naseer	Samudera Ship Management Pte Ltd
Kenny Koh	iO3 Pte Ltd
CDR Kevin Wagner	USN ILO
CDR Tamada	Japan ILO

Syndicate 9 (10 PAX)	
MR Woo Kum Kuen	ReCAAP ISC
LT CDR David Longhurst	Royal New Zealand Navy
Superintendent Sharon Linard	Australian Border Force
CG CAPT Jay T Tarriela	Philippine Coast Guard
MR Aaron Neo	MOT
MR Tan Kian Hao	RSN
Alagirisamy G	Batam Fast Ferry PL
Hanson Ng	Fairlead Marine Services Pte Ltd
Dylan Ow	Asian Shipowners' Association
LT Muhammad Danial Bin Matyussof	Brunei ILO

Syndicate 10 (10 PAX)	
LT CDR Ole Adamczik	German Navy
Inspector Cheung Chung-yin, Joey	Hong Kong Marine Police
LCDR Mohammed Al Hattali	Royal Navy of Oman
LCDR Fletcher Dunning	Royal New Zealand Navy
Khalid Abdalla Rashid Abdalla Al Naqbi	UAE Navy
MAJ Leow Tien Leng	RSN
Navin Subramanian	Fairfield Chemical Carriers
Muchamed Elfian Bin Harun	INTERTANKO
LCDR Sok Sal	Cambodia ILO
CDR Trevor Parra	USCG ILO

ANNEX D

UNIT VISIT GROUPINGS (PCG HQ, **RHCC, IFC** & SINGAPORE MARITIME GALLERY) & TRANSPORT PLAN

Visit Grouping 1 - CPT Josiah (POC)		
1	LCDR Francis Eclevia	IFC-IOR
2	LCDR Domenico Faraci	Italian Navy
3	LCDR Joanna Black	UKMTO
4	SUB LT Djamessi Yaotsè Ezéchiél Sitsofe	Togo Navy
5	CDR Dusit Kaladis	Royal Thai Navy
6	CDR Stefan Mattsson	Swedish Navy
7	LT Trimoa Elisam	Togo Navy
8	Hassan Ali Khalfan Muhail Al Bedwawi	UAE Navy
9	CDR Luis Perales	Spanish Navy
10	CDR Pratum Yamsungnoen	Royal Thai Navy
11	ASP Lee Hong Tat	PCG
12	CPT Josiah How	RSN
13	ISP Ma Weiliang	PCG
14	Malcom Tan	SMCC
15	Rahul Kapur	BSM
16	Wong Kai Cheong	INTERTANKO
17	Akshat Arora	The Standard P&I Club
18	Fabian Teo	Carnival Corporation & plc
19	Mohammad Azadur Rahman	Bernhard Schulte Shipmanagement (Singapore) Pte Ltd
20	RADM Jacques Riviere	CMA CGM
21	Shashi Bhushan	Eastern Pacific Shipping
22	Lam Ee Her	Maritime Security Advisor
23	LCDR Mark Douglas	New Zealand ILO
24	LCDR Ngwe Hlaing Htun	Myanmar ILO
25	LT Park Jinwoo	South Korea ILO
26	LTC Greg Nette	Canada ILO
27	LCDR Arnold San Joaquin	Philippine Navy ILO

5 Sep – [ALL GROUPS] PCG HQ, 1400H

Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H

After the visit, 2 Buses will return to Ramada Hotel; 2 Buses will return to CC2C.

6 Sep - [GROUP 1 & 2] IFC / RHCC @ CC2C, 1030H

2 Options:

~~Board the Bus @ CC2C at 0645H; Bus will leave at 0700H~~
OR

Board the Bus @ Ramada Hotel at **0930H**; Bus will leave at **0945H**.

7 Sep – [GROUP 1 & 2] Singapore Maritime Gallery, 1400H

Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H

After the visit, all Buses will return to Ramada Hotel, then to CC2C

	Visit Grouping 2 - LCDR Shazarul (POC)	
1	MR Charlie Brown	US Navy
2	CAPT Sherwin Respeto	Philippine Navy
3	LCDR Abdulaziz Alsabi	Royal Saudi Navy
4	CDR Afif Putera	TNI AL
5	LT Martinez De Banos	Spanish Navy
6	CDR Fahid Al Sahli	Royal Saudi Navy
7	LCDR Eric Frecon	French Navy
8	LT Ahmed Al Mayasi	Royal Navy of Oman
9	LCDR Dimas Darmawan	TNI AL
10	Comdt (JG) Simranjeet Singh	Indian Coast Guard
11	Mr Vincent Lee	MPA
12	ASP Ginent Choy	ICA
13	MR Muhammad Idaffi Othman	MFA
14	CPT Darrick Ang	NWS
15	Tham Yoke Meng	IMC Ship Management Pte Ltd
16	Amit Chaudhary	DASM
17	Capt Suthan Rao	POSH
18	Suraj Sundaresan	Eastern Pacific Shipping
19	Mark Ko	Tian San Shipping
20	Akash Mittra	Teekay Marine (Singapore) Pte. Ltd.
21	Neti Viswanath	DNV
22	Jonathan Hillman	Maritime Security Inspector
23	CG CDR Angela Naval Salih	Philippine CG ILO
24	CDR Carlos Dall'Orto	Peru ILO
25	LCDR Shazarul	Malaysia ILO
26	CDR Stephan Litzler	France ILO
27	LCDR Timothy Laird	Australia ILO

5 Sep – [ALL GROUPS] PCG HQ, 1400H

Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H.

After the visit, 2 Buses will return to Ramada Hotel; 2 Buses will return to CC2C.

6 Sep - [GROUP 1 & 2] IFC / RHCC @ CC2C, 1030H

~~2 Options:~~

~~Board the Bus @ CC2C at 0815H; Bus will leave at 0830H~~

OR

Board the Bus @ Ramada Hotel at **0930H**; Bus will leave at **0945H**.

After the visit, all Buses will return to CC2C.

7 Sep – [GROUP 1 & 2] Singapore Maritime Gallery, 1400H

Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H

After the visit, all Buses will return to Ramada Hotel, then to CC2C.

Visit Grouping 3 - LCDR Chris (POC)		
1	Superintendent Chow Shun-wai, Terence	Hong Kong Marine Police
2	CAPT E. Magnalardo	Italian Navy
3	CDR Ario Sasongko	TNI AL
4	DR. Asyura Salleh	UNODC
5	LCDR Ben Couch	Royal Australian Navy
6	Dy Comdt Saurabh Yadav, ICG	Indian Coast Guard
7	LT Tayla Cox	Royal New Zealand Navy
8	Ahmed Rashid Ahmed Khasaw Al Naqbi	UAE Navy
9	LT CDR Ole Adamczik	German Navy
10	Inspector Cheung Chung-yin, Joey	Hong Kong Marine Police
11	MAJ Leow Tien Leng	RSN
12	MX13 Rena Ang	MHA / JOG
13	MR Leo Yik Chian	Singapore Customs
14	ME3 Ruan Qin Yuan	SMCC
15	MAJ Lye Ji Fang	DRG
16	Peng Chu Xing	Pacific International Lines
17	Chia Chun Hoe	BP Singapore
18	Peter Lim	DNV
19	Alex Lee	iO3 Pte Ltd
20	Simon Chew Tee Yong	CMA CGM
21	Michael Phoon	Singapore Shipping Association
22	Yeo Shiduan	Fairfield Maritime
23	Muchamed Elfian Bin Harun	INTERTANKO
24	LCDR Hoang Cong Linh	Vietnam ILO
25	LCDR Christian Hegering	Germany ILO
26	LCDR Gary Brogan	United Kingdom ILO
27	LCDR Amar	Indonesia ILO

5 Sep – [ALL GROUPS] PCG HQ, 1400H

Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H

After the visit, 2 Buses will return to Ramada Hotel; 2 Buses will return to CC2C.

6 Sep - [GROUP 3 & 4] Singapore Maritime Gallery, 0930H

2 Options:

Board the Buses @ CC2C at 0745H; Buses will leave at 0800H

OR

Board the Buses @ Ramada Hotel at 0845H; Buses will leave at 0900H

After the visit, all buses will return to CC2C.

7 Sep – [GROUP 3 & 4] IFC / RHCC @ CC2C, 1300H

~~Board the Bus @ CC2C at 1245H; Bus will leave CC2C at 1300H~~

Proceed directly to IFC / RHCC after Lunch.

After the visit, buses will transport participants to Ramada Hotel.

Visit Grouping 4 - LCDR Sok Sal (POC)		
1	LT Tiff Hampton	Royal Australian Navy
2	LT William Benbow	Royal Navy
3	CG CAPT Nelson Jay T Timbang	Philippine Coast Guard
4	MR Woo Kum Kuen	ReCAAP ISC
5	LT CDR David Longhurst	Royal New Zealand Navy
6	Superintendent Sharon Linard	Australian Border Force
7	CG CAPT Jay T Tarriela	Philippine Coast Guard
8	LCDR Mohammed Al Hattali	Royal Navy of Oman
9	LCDR Fletcher Dunning	Royal New Zealand Navy
10	Khalid Abdalla Rashid Abdalla Al Naqbi	UAE Navy
11	CPT Darren Yau	JOD
12	MR Aaron Neo	MOT
13	MR Tan Kian Hao	RSN
14	MS Azlina Jailani	MHA / JOG
15	Navin Subramanian	Fairfield Chemical Carriers
16	Alagirisamy G	Batam Fast Ferry PL
17	Hanson Ng	Fairlead Marine Services Pte Ltd
18	Dylan Ow	Asian Shipowners' Association
19	Captain Geoffrey John Pearson	BW LPG
20	Ali Naseer	Samudera Ship Management Pte Ltd
21	Kenny Koh	iO3 Pte Ltd
22	CDR Kevin Wagner	USN ILO
23	CDR Tamada	Japan ILO
24	LT Muhammad Danial Bin Matyussof	Brunei ILO
25	LCDR Sok Sal	Cambodia ILO
26	CDR Trevor Parra	USCG ILO

5 Sep – [ALL GROUPS] PCG HQ, 1400H

Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H

After the visit, 2 Buses will return to Ramada Hotel; 2 Buses will return to CC2C.

6 Sep - [GROUP 3 & 4] Singapore Maritime Gallery, 0930H

2 Options:

Board the Buses @ CC2C at 0745H; Buses will leave at 0800H

OR

Board the Buses @ Ramada Hotel at 0845H; Buses will leave at 0900H

After the visit, all Buses will return to CC2C.

7 Sep – [GROUP 3 & 4] IFC / RHCC @ CC2C, 1300H

~~Board the Bus @ CC2C at 1400H; Bus will leave CC2C at 1415H~~

Proceed directly to IFC / RHCC after Lunch.

After the visit, buses will transport participants to Ramada Hotel.

OVERALL VISIT & TRANSPORT PLAN

5 Sep	6 Sep	7 Sep
<p><u>[ALL GROUPS] PCG HQ, 1400H</u> Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H</p> <p>After the visit, 2 Buses will return to Ramada Hotel; 2 Buses will return to CC2C</p>	<p><u>6 Sep - [GROUP 1 & 2] IFC / RHCC @ CC2C, 1030H</u> Board the Bus @ Ramada Hotel at 0930H; Bus will leave at 0945H.</p> <p>After the visit, all Buses will return to CC2C.</p>	<p><u>[Group 1 & 2] Singapore Maritime Gallery, 1400H</u> Board the Buses @ CC2C at 1300H; Buses will leave CC2C at 1315H</p> <p>After the visit, all Buses will return to Ramada Hotel, then to CC2C.</p>
	<p><u>[Group 3 & 4] Singapore Maritime Gallery, 0930H</u> 2 Options: Board the Bus @ CC2C at 0745H; Bus will leave at 0800 <u>OR</u> Board the Bus @ Ramada Hotel at 0845H; Bus will leave at 0900H</p> <p>After the visit, all Buses will return to CC2C.</p>	<p><u>7 Sep – [GROUP 3 & 4] IFC / RHCC @ CC2C, 1300H</u> Proceed directly to IFC / RHCC after Lunch.</p> <p>After the visit, buses will transport participants to Ramada Hotel.</p>